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Compiled By Dennis G. Wills Columbia University May 1977

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# Columbia University in the City of New York

RESEARCH INSTITUTE ON INTERNATIONAL CHANGE

420 West 118th Street New York, N.Y. 10027

Executive Registry

30 May 77

Adm. Stansfield Turner Old Executive Office Building Washington, D.C. 20506

Dear Admiral Turner,

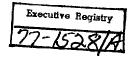
Given the needs of Policy Review Memorandum 10, the enclosed may be of interest to you.

Sincerely,

Dennis G. Wills



## CENTRAL INTELLIGENCE AGENCY WASHINGTON, D. C. 20505



E-12.1

15 June 1977

Dear Mr. Wills:

Thank you for your note of 30 May forwarding your paper on "Soviet Defense Expenditure and Soviet Civil Defense." The paper has been referred to the Director's National Intelligence Officers who are participating in the NSC Policy Review Memorandum 10 Study.

I appreciate your interest and timely, thoughtful comments on a complex, analytical problem.

Best regards.

Sincerely,

Executive Secretary

Mr. Dennis G. Wills Columbia University 420 West 118th Street New York, New York 10027

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# CENTRAL INTELLIGENCE AGENCY WASHINGTON, D. C. 20505

Executive Registry

27-4528/4

15 June 1977

Dear Mr. Wills:

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Executive Secretary

Mr. Dennis G. Wills Columbia University 420 West 118th Street New York, New York 10027

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Executive Registry
77-1528//

6 June 1977

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MEMORANDUM FOR: Executive Secretary

SUBJECT : ER 77-1528

The attached paper from Dennis G. Wills has been reviewed by the Acting NIO for Strategic Programs and was not judged to be a serious contribution on PRM 10 matters. The National Intelligence Staff, therefore, recommends that the Executive Secretariat send a proforma response to Mr. Wills, simply acknowledging receipt of his paper and suggesting that it would be read by the appropriate intelligence analysts.

Executive Officer, DCI/NI

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# Columbia University in the City of New York

RESEARCH INSTITUTE ON INTERNATIONAL CHANGE

420 West 118th Street New York, N.Y. 10027

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30 May 77

Adm. Stansfield Turner Old Executive Office Building Washington, D.C. 20506

Dear Admiral Turner,

Given the needs of Policy Review Memorandum 10, the enclosed may be of interest to you.

Sincerely,

Dennis G. Wills

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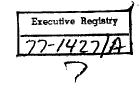
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13 JUN 1977

Professor Robert C. Gray Department of Government Franklin and Marshall College Lancaster, Pennsylvania 17604

Dear Professor Gray,

Thank you for your kind remarks and thoughtful suggestions regarding the Central Intelligence Agency. We are currently studying alternative ways of more effectively distributing our unclassified and declassified publications. Meanwhile, I have asked our Coordinator for Academic Relations to add you to our list of academic recipients of unclassified reference aids. I hope you will-find them helpful.

Your suggestions to label		
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ments in countries		
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We do encourage our analysts to discuss their areas of expertise with academic groups. Such exchanges are mutually beneficial, but they understandably have to be balanced against the other heavy demands on our analysts' time. I was gratified to hear that Mr. Goodman was such an able representative on your campus. I have asked that your comments be included in his permanent personnel file.

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Finally, you may be interested in knowing that CIA has a Scholar-in-Residence program, which we feel provides us with many of the same benefits you attribute to the State Department's Scholar-Diplomat program. Our Academic Coordinator can provide you with additional information on our program.

Thank you again for your support and constructive suggestions.

Yours sincerely,

/s/ Stansfield Turner

STANSFIELD TURNER

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DEPARTMENT OF GOVERNMENT

27-1427

May 23, 1977

Admiral Stansfield Turner, Director Central Intelligence Agency Washington, D. C. 20505

Dear Admiral Turner:

I applaud your statement in <u>U.S. News and World Report</u> of May 18 that you "intend to continue to declassify and publish information of value and interest to our people." It has seemed to me for some time that there are many CIA reports which could be sanitized and released to the public. I would, however, like to suggest a number of other modest reforms.

First, I hope that, in addition to sanitizing and releasing more information, access to declassified material will be made easier. In recent years some material has been available through the Library of Congress either by subscribing on a regular basis (at a cost too high for most individual researchers or small colleges) or by purchasing photocopies of individual reports (see attached). Would it not be possible to establish an office similar to the State Department's Bureau of Public Affairs to disseminate, without cost, some Agency reports? This office might also periodically circulate to interested scholars lists of available reports that could then be purchased.

Second, I believe that the Agency should get more credit for the many invaluable services it performs in the area of translation and analysis of foreign language materials. It is fairly well known, for example, that the Foreign Broadcast Information Service (FBIS) is an Agency function, so why not promote better public relations by labeling each Daily Report as a product of the CIA?

Third, I encourage you to get more CIA analysts out to colleges and universities to speak on their areas of interest. I had Mr. Melvin A. Goodman, a Soviet Foreign Policy Analyst, speak in my Foreign Policy Analysis course in March of this year, and he was the single most impressive speaker I have ever brought to campus. Even skeptics of the Agency were impressed by his intelligence and sophistication. I realize that in today's climate there are difficulties posed by the CIA itself promoting too actively the presence of Agency personnel on campuses. But as this climate changes, I urge you to pursue this, for there is

John Crain Kunkel Center for the Study of Government . Goethean Hall

Approved For Release 2006/11/13: CIA-RDP80M001654600800070003-7 no better way to humanize the image of the Agency than to expose students to impressive and knowledgeable analysts.

Fourth, I hope that ways can be found to promote personnel exchanges between academia and the Agency. You have many analysts who have Ph.D.'s, some of them with teaching experience. And there are numerous academics who would welcome the opportunity of spending a year or two at the CIA doing analytical work. Despite the difficulties posed by the necessary security clearances, I feel that individuals and institutions would benefit from this two-way flow of personnel.

Finally, I wonder if you could institute a CIA program similar to the State Department's Scholar-Diplomat Program. Professors are brought to State to spend a week meeting in seminars and working with persons in their geographic or functional specialties. The program was, I believe, instituted during the Vietnam War to foster better relations between State and colleges. Since its founding, over one thousand professors have gone through the program, to the tremendous benefit of the State Department. I can think of no better time to institute a similar program at CIA.

Best wishes to you as you lead the CIA in the years ahead. I hope that you may find my suggestions worth considering.

Sincerely yours,

Robert C. Gray

Assistant Professor

AHOR AHO

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Enclosure

WASHINGTON D. C. 20140

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ACESSING DEPARTMENT

Mr. Robert C. Gray
Department of Government
Franklin and Marshall College
Lancaster, Pennsylvania 17604

February 26, 1976

Dear Sir:

I acknowledge your request of Feb. 23, 1976 , for one of the titles included in the Central Intelligence Agency's Reference Aid series.

The Reference Aid series is available to non-members of the Documents Expediting Project only on a subscription basis, at an annual cost of \$200.00 plus \$25.00 for postage.

The attached list shows the titles in the CIA Reference Aid Series issued since June, 1974. A subscription will include all back issues which are still available.

If you wish to enter a subscription for this series, your check in the amount of \$225.00 should be made payable to the Documents Expediting Project, and should be sent to me as soon as possible, for the number of subscriptions we will be able to accept for this series is limited.

Sincerely yours

George A. Shaw, Jr.

Documents Expediter

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